

FOR IMMEDIATE RELEASE



NRX AND BRISTLECONE IMPROVE OPERATIONAL READINESS AT MOTIVA'S PORT ARTHUR REFINERY

TORONTO, CANADA and MOUNTAIN VIEW, CA – December 18, 2009 – Motiva Enterprise's LLC, a joint venture between Shell and Saudi Refining Inc., established to refine, distribute, and market oil products in the Eastern and Southern US, has selected NRX Global Inc. and Bristlecone to help ensure Operational Readiness, through the consolidation of spare parts data, for the company's Port Arthur refinery expansion project, currently under construction in Port Arthur, Texas.

"We believe that the NRX and Bristlecone Operational Readiness Solution will enhance our ability to ensure the Port Arthur Refinery Expansion Project is ready for commissioning and start-up. We expect to reduce operational risk, downtime, and excessive MRO material costs during this critical early operating phase of the refinery," said Bruce Schiefelbein, Supervisor of Maintenance and Reliability at the Port Arthur Refinery.

The NRX and Bristlecone partnership combines NRX's leading Asset Information Management (AIM) software solution Asset Hub TM with Bristlecone's extensive experience in implementing Operational Readiness solutions for clients in the Oil and Gas Industry. The solution ensures that all asset centric information required from engineering, OEM's, and suppliers is defined, collected, transformed, enriched, and delivered to Motiva Enterprises prior to commissioning and start-up of the Port Arthur Refinery.

"Shell and Saudi Refining have consistently demonstrated a leadership role in adopting new business practices and technologies that improve the readiness and effectiveness of their operations. NRX looks forward to helping Motiva achieve its Operational Readiness goals at the Port Arthur Refinery", said Gregory Slayton, President and CEO of NRX Global Inc.

"Motiva has taken a proactive approach to establish a platform for asset information management during the construction phase of the project. Motiva's initiative will pay dividends not only by enabling Operational Readiness, through consolidation of spare parts data, but also on an ongoing basis as a platform for Operational Effectiveness. This should result in lower maintenance costs and fewer disruptions," said Ashok Santhanam, President and CEO of Bristlecone, Inc.

About NRX

NRX Global Inc. is the market leader in Asset Information Management (AIM) Solutions. Leading companies around the world are using NRX's Software to dramatically reduce the time and cost needed to achieve full production on complex capital projects. Once the assets are in operation, NRX's AIM Solutions provide for improved productivity and reduced operational, safety, and compliance risk over the full operating life of these critical assets. For customers interested in learning more about NRX Solutions please visit our website at www.nrx.com or contact us by email at info@nrx.com.

About Bristlecone

Bristlecone provides services that enable its clients to diagnose, design, enable, and enhance their supply chain processes. For asset-intensive industries, this includes assisting organizations with better maintaining the operability of their production assets. Founded in 1998, Bristlecone is now rated by AMR Research as one of the top SAP supply chain planning providers, as an established leader in strategy/business process consulting, systems integration and outsourced business services. Headquartered in the Silicon Valley of California, Bristlecone has over 700 employees around the world, with five offices across North America and is a subsidiary of the Mahindra Group, a \$6.7 Billion global conglomerate with significant automotive and farm equipment operations. Learn more about Bristlecone at www.bcone.com or email us at info@bcone.com.

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